



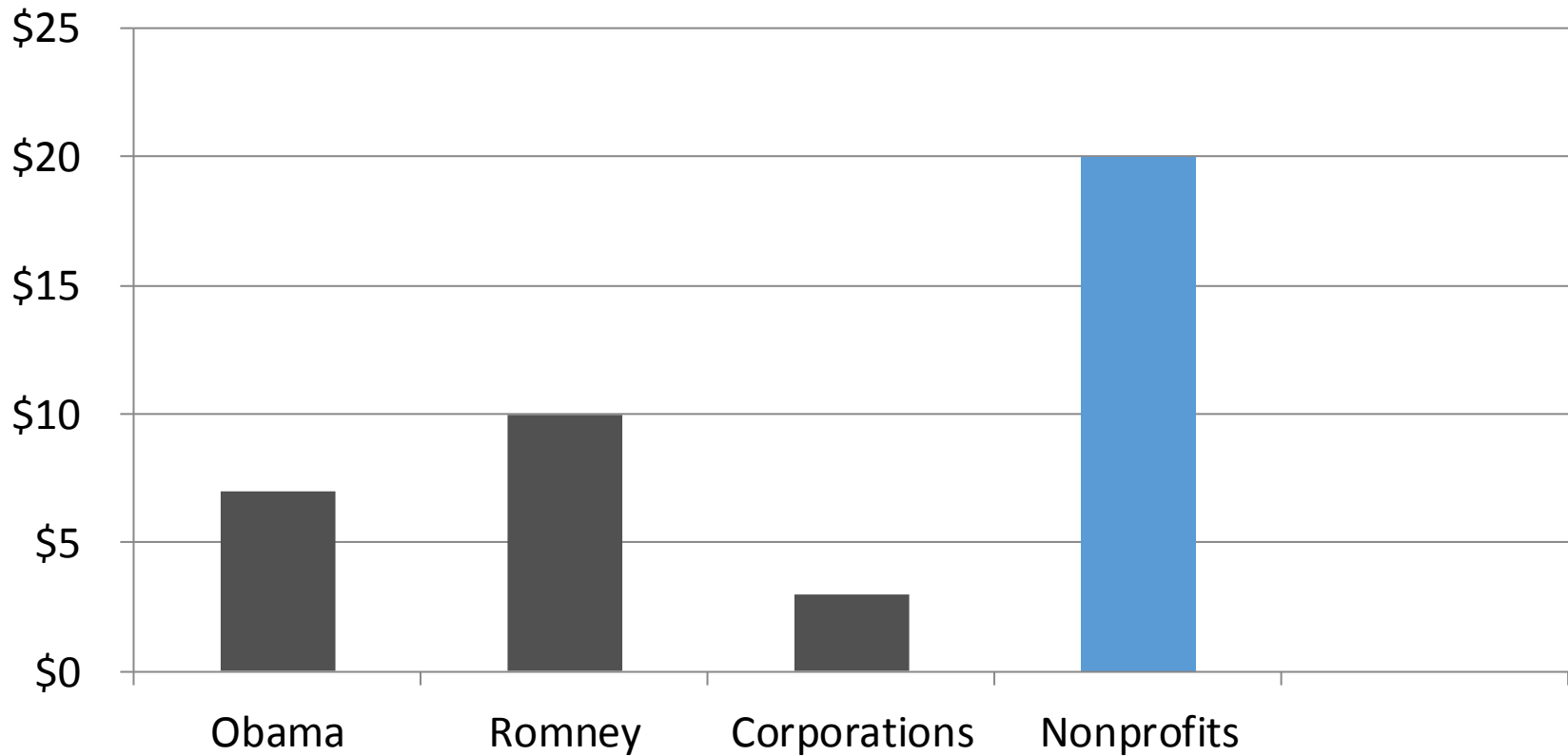
Defining, Measuring and Communicating Your Impact

Jason Saul, Keynote



Who So Expensive?

Cost Per \$100 Raised



We Have No Leverage

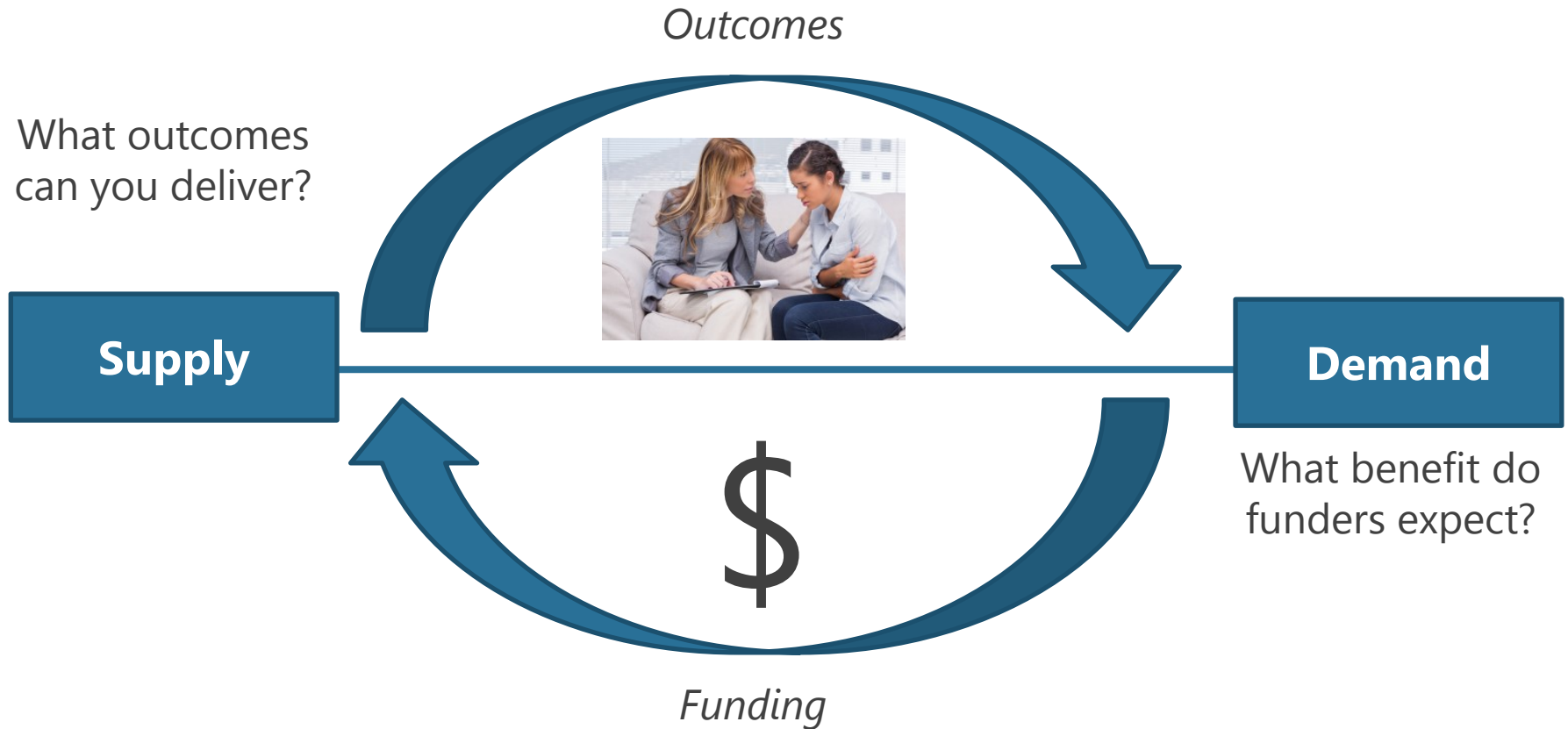


Moment Of Grand Irony...

"There are no market forces, there are no competitors to take market share away, there are no customers that are going to shop someplace else...creating this kind of protected zone for philanthropy."

Tom Tierney, chairman and cofounder of the Bridgespan Group

Which Outcomes Does the Market Want to Buy?



Funders Are Demanding Outcomes

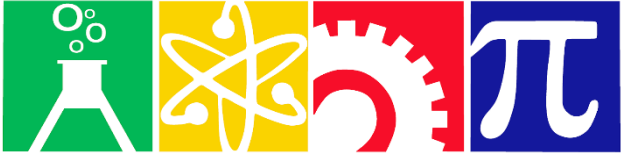
Governments



*"Resources are allocated based on how **effectively** a program or service achieves established goals and objectives rather than historical funding levels"*



Corporations



STEM Science, Technology, Engineering, Mathematics

Impact Investors



Ultimately, We Will See A Social Capital Market



An Outcomes Market Already Exists in the UK



HM Government

DWP Rate Card

DWP pays for one or more outcomes per participant which can be linked to improved employability. A definitive list of outcomes and maximum prices DWP was willing to pay for Round 2 is as follows:

Nature of Outcome	Maximum Price of Outcome
Improved attitude towards school	£700
Improved behaviour	£1300
Improved attendance	£1400
Entry Level Qualification	£900
NVQ level 1 or equivalent	£1100

Funders Asking Different Questions

Accountability

Did you do what you said you were going to do?

What outputs did you produce?

Was your program evaluated?

Value

What outcomes can you deliver?

What's your 'bang for the buck'?

How do you compare to other programs?



How Can You Win?

Three Steps

1

**Standardize
Outcomes**

What “known”
outcomes do
we produce?



2

**Measure
Impact**

How much can you
move the needle on
an outcome?



3

**Benchmark
& Improve**

How can we
learn from
each other?

Activities vs. Outcomes

Nutrition Facts	
Serving Size 1 cup (228g)	
Servings per Container 2	
Amount Per Serving	
Calories 280	Calories from Fat 120
% Daily Value*	
Total Fat 13g	
Saturated Fat 5g	
Trans Fat 2g	
Cholesterol 2mg	
Sodium 660mg	
Total Carbohydrate 31g	
Dietary Fiber 3g	
Sugars 5g	
Protein 5g	
Vitamin A 4%	
Calcium 15%	
<small>*Percent Daily Values are based on a diet of other people's secretions. Values may be higher or lower depending on your calorie needs.</small>	
Calories:	
Total Fat	Less than 6g
Sat Fat	Less than 20g
Cholesterol	Less than 300mg
Sodium	Less than 2,400mg
Total Carbohydrate	300g 375g
Fiber	25g 30g
Calories per gram:	
Fat 9	Carbohydrate 4 Protein 4



Translating Activities to Outcomes

Activities *What we do*

Provide Informational Resources

Advocacy

Partnerships

Fund Research



Outcomes *Why we do it*

Educate Patients

Increase Access to Care

Expand the Continuum of Care

Accelerate New Treatments

Outcome: Desired change in **status, condition or behavior** that results from particular set of programs or activities.

Are There "Common" Outcomes?



In Fact, There Are 132 Common Outcomes

High-Level Program Classification	Specific Program Typology	Program Type Index	Standardized Outcome Classification	Standardized Sub Outcome Classification	Standardized Beneficiary Classification	Outcomes Indexed By Program Types
↓	↓	↓	↓	↓	↓	↓
Education	Early Childhood Education	B03.02	Improve academic achievement	General/other	Pre-kindergarten	B03.02 – 007a
Education	Early Childhood Education	B03.02	Improve school quality	School curriculum	Pre-kindergarten	B03.02 – 009d
Education	Early Childhood Education	B03.02	Improve school quality	Teacher effectiveness	Pre-kindergarten	B03.02 – 009e
Education	Early Childhood Education	B03.02	Increase access to education	General/other	Pre-kindergarten	B03.02 – 010a

What Are Our Common Outcomes?

- Provide local support services to sufferers of disease and families
- Increase funding for and awareness of disease research through advocacy
- Provide information to sufferers of disease and families
- Become a trusted source for disease-related questions
- Provide preventative health guidance through published information
- Empower patients and their families to lead fuller lives through compassionate care and support
- Prevent disease, save lives through research, education, service
- Increase access to disease care for under- and un-insured Americans
- Educate lawmakers, policymakers and the public as part of advocacy effort for improving health outcomes
- Fund research that advances understanding of and treatment/cure for disease
- Advocate for laws that improve and protect quality of life for sufferers of disease
- Lead the fight to cure diseases through global research and nationwide advocacy
- Improve the quality of life of patients through education, advocacy and research
- Bring innovative ideas, products and services to advance health, well-being of people

Measure or Be Measured...



CHARITY NAVIGATOR
Your Guide To Intelligent Giving



GUIDESTAR[®]



GiveWell
REAL CHANGE FOR YOUR DOLLAR

GREAT★**Nonprofits**
Real people. Real reviews about nonprofits.

Only Metrics That Matter...



Efficacy

Percent of participants that achieve a positive outcome

e.g. 60%



Reach

Total participants served

e.g. 1000



Cost per Outcome

Cost to produce a positive outcome

e.g. \$1,667

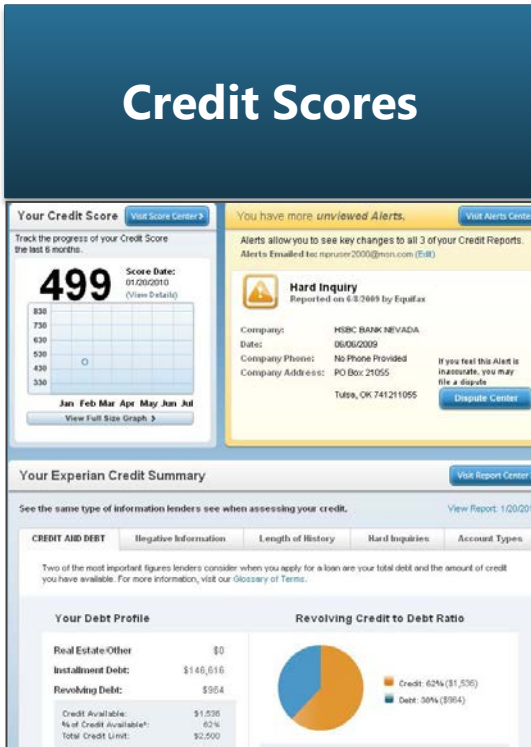


Quality of Evidence

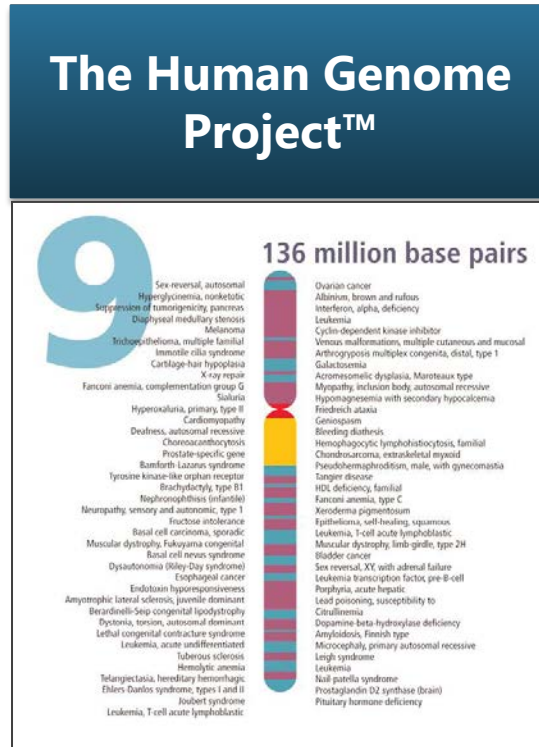
Amount and strength of evidence

e.g. [1 – 5]

Other Sectors Have Common Measures, Why Can't We?



Measures financial outcomes



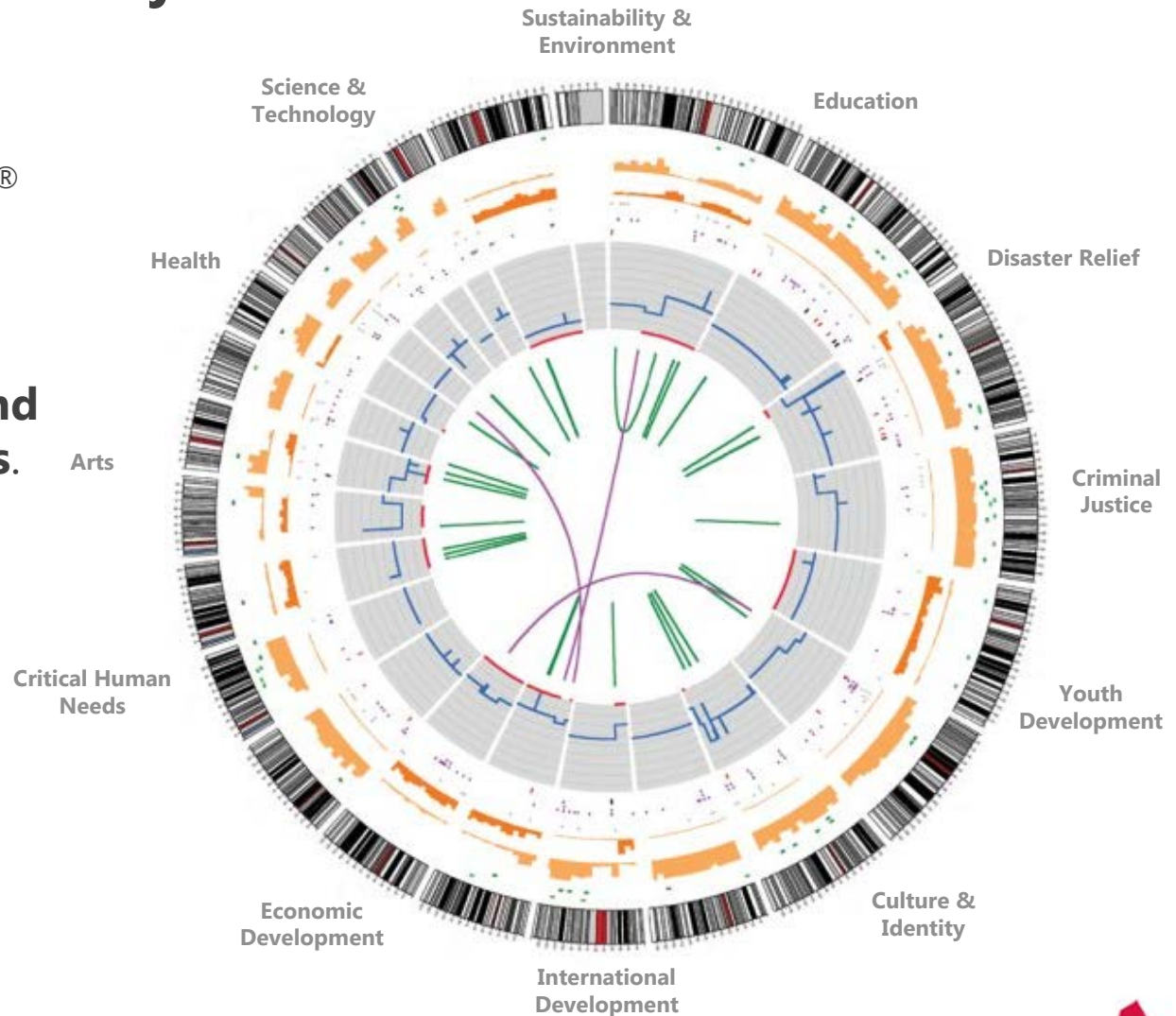
Measures health outcomes



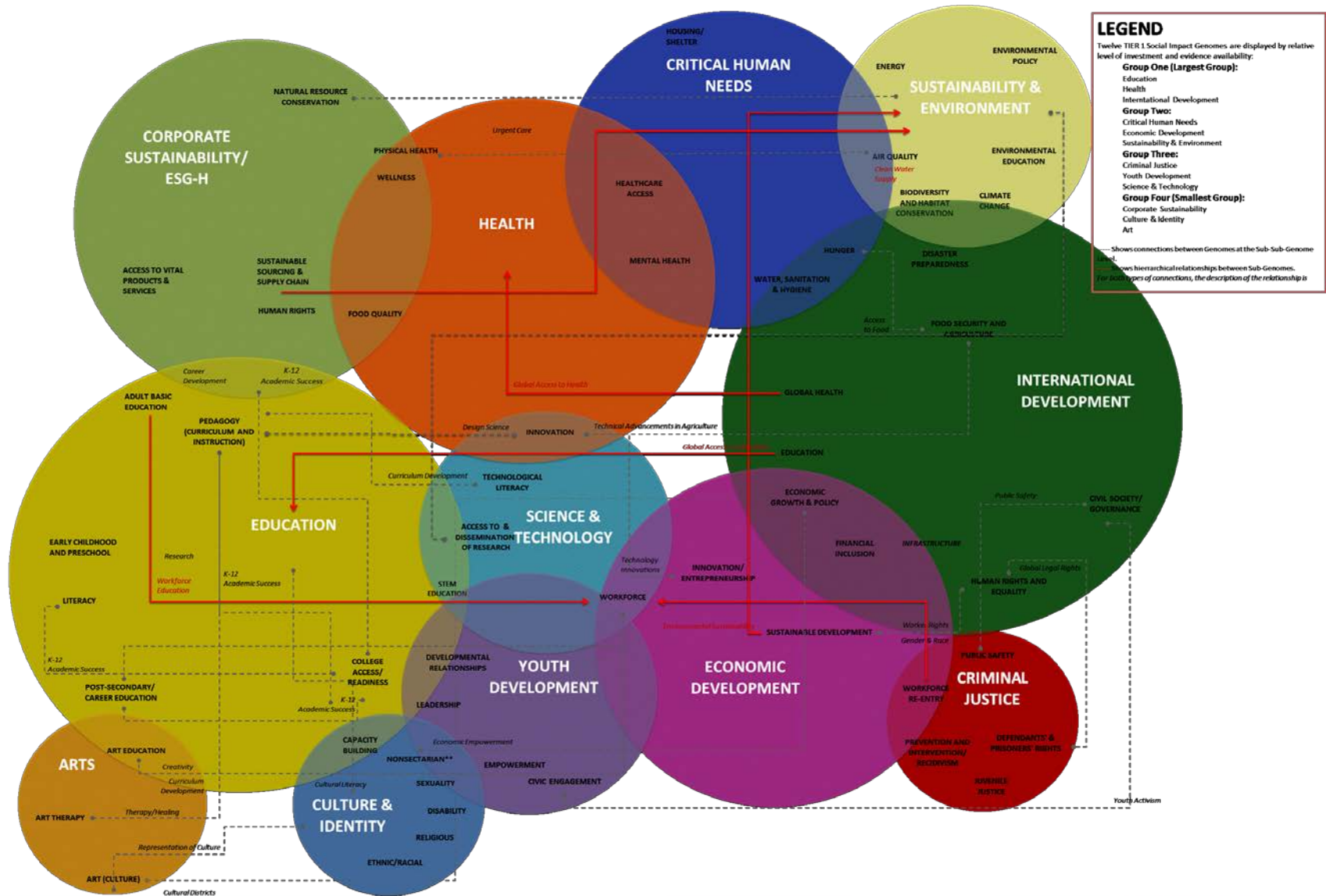
Measures entertainment outcomes

The Impact Genome Project[®]

The Impact Genome Project[®] (IGP) **creates a universal evidence base** that allows funders, practitioners and policymakers to **measure and predict common outcomes.**



Twelve Social Genome Areas



How Do We Create a Patient Health Genome?

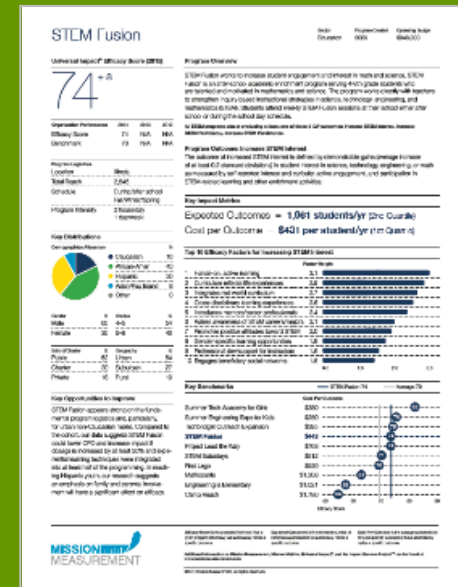
Universal Evidence Base

Coded bibliography of studies, evaluations, and impact reports

	Increase Economic Well-being of Poor Households
	Build Economic Resilience
	Business / Enterprise Development
	Employment Growth / Creation
	Women's Economic Empowerment

Common Metrics & Benchmarking

Program scorecards, benchmarking and analytics



The Food Security Genome:

The R&D efforts of the **Food Security Genome** are supported by the **Food Security Genome Consortium**, leading organizations who fund and implement programs related to domestic food security. These consortium members provide support by becoming charter subscribers and/or providing program research and field expertise. They include:



A horizontal red measuring tape with white markings is shown. A white rectangular box with a red border is placed over the left side of the tape, containing the text "What Can We Do?". The right end of the tape is curled up.

What Can We Do?

Call to Action

1

Standardize Outcomes

Create a common language across all of our programs



2

Create Universal Evidence Base

Scan, tag and decode hundreds of program evaluations



3

Benchmark & Improve Programs

Identify the “genes” that drive desired health outcomes

