

FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023



Independent Auditor's Report

The Board of Directors National Health Council Washington, D.C.

Opinion

We have audited the accompanying financial statements of National Health Council (the NHC), which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of National Health Council as of December 31, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the NHC and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the NHC's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

The Board of Directors National Health Council Washington, D.C.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the NHC's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of
 the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the NHC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

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We have previously audited the 2022 financial statements of National Health Council, and our report dated April 25, 2023, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2022, is consistent, in all material respects, with the 2022 audited financial statements from which it has been derived.

Bethesda, Maryland May 6, 2024 Certified Public Accountants

Statement of Financial Position December 31, 2023 With Comparative Totals As of December 31, 2022

Assets

Assets	•						
	2023		2022				
Cash and Cash Equivalents Investments Pledges Receivable Receivables from Contracts and Other Prepaid Expenses and Other Property and Equipment, Net Right of Use (ROU) Asset, Net Security Deposits	\$ 2,283,528 2,189,703 343,500 53,500 378,071 151,170 2,627,048 15,878	\$	3,490,540 539,184 690,222 - 45,730 181,450 2,908,520 15,878				
Total Assets	\$ 8,042,398	\$	7,871,524				
Liabilities and Net Assets							
Liabilities							
Accounts Payable and Accrued Expenses	\$ 392,794	\$	309,753				
Deferred Membership Dues	663,000		448,100				
Deferred Revenue - Other	17,750		-				
Refundable Advances Lease Liability	300,000 3,010,906		320,000 3,147,968				
•							
Total Liabilities	4,384,450		4,225,821				
Net Assets							
Without Donor Restrictions	901,675		1,411,762				
With Donor Restrictions	2,756,273		2,233,941				
Total Net Assets	3,657,948		3,645,703				
Total Liabilities and Net Assets	\$ 8,042,398	\$	7,871,524				

See Accompanying Notes to Financial Statements

Statement of Activities For the Year Ended December 31, 2023 With Comparative Totals For the Year Ended December 31, 2022

		2023		2022
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Support and Revenues				
Sponsorship Contributions and Grants	\$ -	\$ 3,824,655	\$ 3,824,655	\$ 2,627,102
Contribution - ERTC	-	-	-	116,684
Membership Dues	1,801,268	-	1,801,268	1,756,317
Honoraria	34,602	-	34,602	11,650
Investment Income (Loss) - Net	273,930	-	273,930	(1,804)
Other	4,834	-	4,834	129,6 4 8
Net Assets Released from Restrictions	3,302,323	(3,302,323)		
Total Support and Revenues	5,416,957	522,332	5,939,289	4,639,597
Expenses				
Program Services				
Member Services	763,818	-	763,818	1,205,821
Special Projects	2,617,552	-	2,617,552	1,303,039
Conferences	770,561	-	770,561	699,528
Publications			<u> </u>	36,875
Total Program Services	4,151,931		4,151,931	3,245,263
Supporting Services	007.004			006.444
General and Administrative	987,394	-	987,394	806,144
Governance	173,344	-	173,344	196,135
Membership Development	409,058	-	409,058	140,136
Fundraising	131,371	-	131,371	136,589
Strategic Planning	73,946	<u> </u>	73,946	70,145
Total Supporting Services	1,775,113		1,775,113	1,349,149
Total Expenses	5,927,044		5,927,044	4,594,412
Changes in Net Assets	(510,087)	522,332	12,245	45,185
Net Assets, Beginning of Period	1,411,762	2,233,941	3,645,703	3,600,518
Net Assets, End of Period	\$ 901,675	\$ 2,756,273	\$ 3,657,948	\$ 3,645,703

See Accompanying Notes to Financial Statements

Statement of Functional Expenses For the Year Ended December 31, 2023 With Comparative Totals For the Year Ended December 31, 2022

										 2022						
			Program Services	5		Supporting Services				_						
		Member Services	Special Projects	Conferences		eneral and ministrative	Go	vernance		embership velopment	Fu	ndraising	trategic lanning		Total	 Total
Personnel Costs	\$	532,010	\$ 1,182,638	\$ 375,621	\$	692,915	\$	85,695		347,273	\$	94,838	\$ 63,720	\$	3,374,710	\$ 2,533,962
Professional Fees		133,327	1,243,759	22,925		127,077		14,248		11,089		22,977	1,306		1,576,708	1,310,850
Meetings and Conferences		39	10,624	300,135		1,155		44,872		607		457	336		358,225	258,062
Travel		4,477	11,499	6,580		6,424		3,746		2,153		112	-		34,991	19,769
Office Expense		2,761	6,353	14,724		3,444		2,735		1,822		460	304		32,603	25,391
Occupancy		64,890	143,509	46,058		86,759		10,367		42,333		11,601	7,667		413,184	320,799
Insurance		-	-	-		19,915		-		-		-	-		19,915	17,651
Depreciation		5,184	11,465	3,679		6,933		828		3,382		926	613		33,010	50,300
Dues and Subscriptions		20,576	6,274	310		8,027		352		399		-	-		35,938	25,592
Staff Development		554	1,405	529		22,298		-		-		-	-		24,786	19,478
Donations		-	-	-		-		10,500		-		-	-		10,500	-
Interest and Fees			26			12,447		1_					 		12,474	 12,558
Total Expenses	\$	763,818	\$ 2,617,552	\$ 770,561	\$	987,394	\$	173,344	\$	409,058	\$	131,371	\$ 73,946	\$	5,927,044	\$ 4,594,412

See Accompanying Notes to Financial Statements

Statement of Cash Flows For the Year Ending December 31, 2023 With Comparative Totals For the Year Ended December 31, 2022

	2023	3		2022
Cash Flows from Operating Activities				
Change in Net Assets	\$ 12	,245	\$	45,185
Adjustments to Reconcile Change in Net Assets to				
Net Cash Provided by (Used in) Operating Activities				
Depreciation and Amortization	33	,010		50,300
Amortization on ROU Asset	281	,472		249,978
Net (Gains) Losses on Investments	(176	,080)		30,978
(Increase) Decrease in Assets				
Pledges Receivable	346	,722		(467,535)
Receivables from Contracts and Other	(53	,500)		-
Prepaid Expenses and Other	(332	,341)		29,457
Increase (Decrease) in Liabilities				
Accounts Payable and Accrued Expenses	83	,041		51,011
Deferred Membership Dues	214	,900		(37,100)
Deferred Revenue - Other	17	,750		-
Refundable Advances	(20	,000)		-
Lease Liability	(137	<u>,062)</u>		(74,865)
Net Cash Provided by (Used in) Operating Activities	270	,157		(156,140)
Cash Flows from Investing Activities				
Purchases of Investments	(2,000	,000)		(7,984)
Purchases of Property and Equipment		,730)		(202,600)
Sales and Maturities of Investments	=	,561		-
Net Cash Provided By (Used) in Investing Activities	(1,477	,169)		(210,584)
Net Increase (Decrease) in Cash and Cash Equivalents	(1,207	,012)		(366,724)
Cash and Cash Equivalents, Beginning of Period	3,490			3,857,264
Cach and Cach Equivalents End of Boried	¢ 2 202	E20	ф.	2 400 540
Cash and Cash Equivalents, End of Period	\$ 2,283	,320	\$	3,490,540
Supplementary Information				
Recognition of ROU Asset and Lease Liability			\$	3,783,754
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Notes to Financial Statements December 31, 2023

1. Organization and Purpose

The National Health Council, Inc. (the NHC) is a not-for-profit organization that provides national focus for sharing common concerns, evaluating needs, and pooling ideas and resources for national organizations in the health field.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying financial statements are presented in accordance with the accrual basis of accounting, whereby revenue is recognized when earned and expenses are recognized when incurred.

The financial statements of the NHC have been prepared in accordance with U.S. generally accepted accounting principles (US GAAP), which requires the NHC to report information regarding its financial position and activities according to the following net asset classifications:

<u>Net Assets Without Donor Restrictions:</u> Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the NHC. These net assets may be used at the discretion of management and the Board of Directors.

<u>Net Assets With Donor Restrictions:</u> Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the NHC or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

Use of Estimates

The preparation of the financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.

Accordingly, actual results could differ from those estimates.

Cash Equivalents

The NHC considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

Notes to Financial Statements December 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments and Fair Value Measurements

Investments in marketable securities with readily determinable fair values are stated at fair value. Unrealized gains and losses are included in the change in net assets in the accompanying statement of activities.

Pledges Receivable

Pledges receivable represent sponsorships pledged but not yet received. Contracts receivables, if any, represent amounts billed but not yet collected. These items, which are uncollateralized, are stated at the amount management expects to collect from balances outstanding at year-end. All pledges are expected to be collected within one year. Based on management's assessment of the payment history of members with outstanding balances and management's current relationships with those members, management has concluded that realization losses, if any, on balances outstanding at year-end would be immaterial.

Property and Equipment

Property and equipment is recorded at cost. The NHC capitalizes assets whose costs are in excess of \$2,000. Depreciation is computed using the straight-line method over estimated useful lives of three to ten years. Amortization of leasehold improvements is taken over the term of the lease. Expenditures for maintenance and repairs are charged to expense as incurred.

When property and equipment is retired or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts with any resulting gain or loss reflected in income or expense.

Right of Use Asset and Lease Liability

The right of use asset and lease liability are recognized at the commencement date of the lease agreement based on the present value of lease payments over the lease term using the NHC's estimated incremental borrowing rate or implicit rate, when readily determinable. The asset is amortized on a straight-line basis over the lease term and is reflected as occupancy expense in the accompanying financial statements. The lease liability is reduced as cash payments are made under the terms of the lease. Interest is charged to occupancy expense for the difference. Short-term operating leases, which have an initial term of twelve months or less, are not recorded on the statement of financial position.

Revenue Recognition

In accordance with Financial Accounting Standards Board's Accounting Standards Update 2014-09, Revenue from Contracts with Customers (Topic 606), the NHC recognizes revenues from contracts with customers when control of the promised goods or services is transferred to its customers and members in an amount that reflects the consideration the NHC expects to be entitled to in exchange for those goods or services.

Notes to Financial Statements December 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

The NHC's membership includes both national and international organizations, though the majority of organizations are based in the United States. The coalition of members is a broad-based network of various organizations which promote the well-being, and provide services to, the overall patient community. Contracts with members are implied based on a publicized listing of membership benefits. Since membership payments are required in advance, the uncertainty of payment is generally low. Contracts for other services are local in nature and uncertainty of payment is mitigated through progress payments as tasks are completed.

Performance obligations for membership benefits are satisfied over time during the calendar year. All members have a calendar year membership period. Membership dues are generally required to be paid in full at the beginning of the calendar year.

The nature of membership services provided by the NHC include opportunities to participate in the policy-making process, access to policy resources and expertise on a broad range of complex issues, conferences and meetings, among other benefits.

Member dues are recognized over a calendar year period for all members. Dues collected in advance are considered contract liabilities and recorded as deferred revenue in the statement of financial position.

Performance obligations for contract services are satisfied over time during the respective contract periods. Payments are received according to agreed-upon schedules based on the performance of tasks. The nature of contract services includes consulting expertise, research, and forums assembled for gathering data and furthering best practices.

Revenue from contracts with customers is recognized when control of the promised goods or services is transferred, in the amount that reflects the consideration the NHC expects to be entitled to in exchange for those goods and services. Revenue from contracts with customers is disaggregated between memberships and other contract services in the statement of activities. The performance obligations are satisfied over time.

Revenue from grants that are considered conditional contributions are recorded in the statement of activities as part of sponsorship contributions and grants when the conditions have been met. As of December 31, 2023, there was \$300,000 of conditional contributions that have been recorded as refundable advances on the statement of financial position.

Contributions are recognized as revenue at the earlier of when they are received or when the NHC has received an unconditional promise to give a specific amount. The NHC reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets.

When a donor restriction expires, that is, when a time restriction ends or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Notes to Financial Statements December 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities and in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. A portion of the general and administrative costs that benefit multiple functional areas have been allocated across Program and other Supporting Services and are allocated on a reasonable basis that is consistently applied. The expenses that are allocated include computer fees, advertising fees, supplies, telephone, postage and shipping, rent, equipment rental and maintenance, printing, and depreciation, which are allocated on a time and effort basis.

Risks and Uncertainties

The NHC invests in various investment securities. Investment securities are exposed to various risks such as interest rates, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

Income Tax Status

The NHC is exempt from the payment of income taxes on its exempt activities under Section 501(c)(3) of the Internal Revenue Code.

The NHC follows the Financial Accounting Standards Board Accounting Standards Codification, which provides guidance on accounting for uncertainty in income taxes recognized in the NHC's financial statements, if any. As of December 31, 2023, the NHC had no unrecognized tax benefits related to uncertain tax positions in its information return that would qualify for either recognition or disclosure in its financial statements.

The NHC's policy would be to recognize interest and penalties on tax positions related to its unrecognized tax benefits in income tax expense in the financial statements. Through December 31, 2023, there have been no matters that would have resulted in an accrual for interest and/or penalties.

Generally, the tax years before 2020 are no longer subject to examination by federal, state, or local taxing authorities.

Notes to Financial Statements December 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

New Accounting Pronouncements

In June 2016, the FASB issued ASU 2016-13, Financial Instruments – Credit Losses (Topic 326). This guidance requires the NHC to measure all expected credit losses for financial instruments held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts. This standard was adopted in the current fiscal year and did not have a significant impact on the financial statements.

Comparative Information

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the NHC's financial statements for the year ended December 31, 2022, from which the summarized information was derived.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets

Subsequent Events

The NHC has evaluated subsequent events through May 6, 2024, the date on which the financial statements were available to be issued.

3. CONCENTRATION OF CREDIT RISK

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to a limit of \$250,000. As of December 31, 2023, bank balances exceeded the FDIC limit by approximately \$2,033,000. Management believes the risk in these situations to be minimal.

Notes to Financial Statements December 31, 2023

4. INVESTMENTS AND FAIR VALUE MEASUREMENTS

The NHC invests cash in excess of its immediate needs in marketable securities, which are reported as an investment in the statement of financial position. Following is a schedule of the investment held at December 31:

	Fair Value	Level 1 Inputs
Mutual Funds - Equity	\$ 1,411,337	\$ 1,411,337
Money Market Funds	77,025	77,025
Corporate Bonds	701,341_	701,341
Total	\$ 2,189,703	\$ 2,189,703

Fixed-income mutual fund - Securities which are traded on a national securities exchange are valued at the last reported sales price on the last business day of the year.

The NHC has categorized its financial instruments based on a three-level fair value hierarchy as follows:

Level 1 – Values are based on quoted prices for identical assets in active markets.

Level 2 – Values are based on quoted prices for similar assets in active or inactive markets.

Level 3 – Value are based on unobservable inputs to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset at the measurement date.

Investment income consisted of the following for the year ended December 31, 2023:

Dividends and Interest	\$ 97,850
Net Gains (Losses)	176,080
Total	\$ 273,930

Management has evaluated the significance of internal expenses related to the generation of investment income and believes these expenses to be immaterial to the financial statements.

5. PLEDGES RECEIVABLE

Pledges are due as follows at December 31, 2023:

In One Year or Less	\$ 343,500
Between One and Five Years	-
Five Years or More	-
Total	\$ 343,500

Notes to Financial Statements December 31, 2023

6. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31, 2023:

Furniture, Equipment and Software	\$ 51,623
Leasehold Improvements	153,708
Website	 69,560
Total	274,891
Less Accumulated Depreciation and Amortization	 (123,721)
Property and Equipment, Net	\$ 151,170

Depreciation expense for the year ended December 31, 2023, was \$33,010.

7. NET ASSETS

Net assets with donor restrictions for the year ended December 31, 2023 was as follows:

Purpose:	 2022	Со	ntributions	Releases		2023
International Patient Forum	\$ 60,000	\$	30,000	\$ (90,000)	\$	-
COVID - 19 Trusted Messenger	244,471		600,000	(722,639)		121,832
Member Portal	-		850,000	(194,610)		655,390
Telemedicine	1,858		-	(1,858)		-
PC-CIS	77,078		-	(52,487)		24,591
PCOs v. Legacy Measures	20,805		-	(20,805)		-
FMV Calculator	43,690		-	(3,633)		40,057
PC Outcome / Impact	21,734		70,000	(54,686)		37,048
Health Equity	182,941		-	(132,029)		50,912
PEMT I	16,375		6,948	(390)		22,933
Telehealth	-		50,000	-		50,000
Value	143,578		-	(85,760)		57,818
Patient Centricity Workstream	-		210,118	(140,711)		69,407
IVI Patient RoundTable	11,869		-	(11,869)		-
Dissecting the QALY	97,123		-	-		97,123
Patient Journey Mapping Toolbox	11,413		-	(11,413)		-
Advocacy Training	25,728		-	(25,728)		-
Federal / State Initiatives	40,000		39,500	(79,500)		-
Leadership Conference	45,736		367,500	(317,402)		95,834
Washington Reps Retreat	212,457		358,427	(232,226)		338,658
Strategic Patient Impact	-		200,000	(200,000)		-
Patient Health Workstream	454,814		360,108	(482,220)		332,702
Patient Advocacy Group Impact	96,119		46,455	(9,217)		133,357

Notes to Financial Statements December 31, 2023

7. NET ASSETS (CONTINUED)

Purpose:	2022	Contributions	Releases	2023
PEMT II- Specific Conditions	-	62,500	(977)	61,523
PELI	-	305,000	(24,366)	280,634
PEMT III - Adaptability	-	30,000	-	30,000
Center for Patient Driven Value	36,732	-	(36,732)	-
PCORI Real World Evidence	21,762	-	(21,762)	-
Innovative Payment Model - AZ	13,575	-	(13,575)	-
RUNX1	13,278	-	(13,278)	-
M-CERSI/CBER	2,096	-	(2,096)	-
HomeCode	-	71,473	(71,473)	-
Patient Centered Data Elements	104,855	22,421	(20,475)	106,801
PEMT Food Allergy	233,854	144,205	 (228,406)	149,653
Total	\$ 2,233,941	\$ 3,824,655	\$ (3,302,323)	\$ 2,756,273

Net assets without donor restrictions for the year ended December 31, 2023 were undesignated.

8. LEASE COMMITMENTS

During 2021, the NHC cancelled its lease for office space and entered into a new lease to expand its square footage and extend the lease termination date to June 2033. The new lease has base monthly rental payments of \$26,971 with the first eleven months of rent abated under the new lease. The lease also calls for escalations in lease payments by 2.5% annually on the anniversary of the lease. The NHC reported a \$129,648 gain from the lease cancellation in May 2022.

The lease liability is recorded based on the present value of the future payments of the lease, discounted at an estimated incremental borrowing rate of 3.13%, based on comparable interest rates available to the NHC under borrowing arrangements for a similar amount and duration of the lease (remaining term method). The NHC has established a right of use asset equal to the remaining lease liability under the lease agreement less the deferred rent reported at December 31, 2021.

Notes to Financial Statements December 31, 2023

8. LEASE COMMITMENTS (CONTINUED)

As of December 31, 2023, the lease liability was as follows:

2024	\$	337,266
2025		345,698
2026		354,340
2027		363,199
2028		372,278
Thereafter		1,722,638
Less Amount Representing Interest		(484,513)
Total Lease Liability	\$:	3,010,906

9. RETIREMENT PLANS

The NHC maintains a defined contribution retirement plan qualified under Internal Revenue Code Section 403(b) covering substantially all employees. Contributions by the NHC are based on fixed percentages of compensation, up to 8%, based on the participants' years of service.

Total expense under these plans for the year ended December 31, 2023 was \$112,996.

10. LIQUIDITY AND AVAILABILITY

The following represents the NHC's financial assets at December 31, 2023:

Financial Assets at Year End: Cash and Cash Equivalents Investments Pledges Receivable Receivables from Contracts and Other	\$ 2,283,528 2,189,703 343,500 53,500
Total Financial Assets	 4,870,231
Less: Restricted Amounts Not Available To Be Used Within One Year: Donor-Restricted Amounts - Purpose Restricted Donor-Restricted Amounts To Be Used Over the Next Twelve Months	(2,756,273) 2,756,273
Financial Assets Available to Meet General Expenditures Over the Next Twelve Months	\$ 4,870,231

The goal of the NHC is to maintain sufficient financial assets to meet twelve months (approximately \$6,000,000) of operating expenses. As part of the liquidity plan, cash in excess of monthly operating requirements is invested in a money market account or short-term mutual fund.